# INFORMATION MANAGEMENT, Beyond Reportage & Press Releases

#### ву Dr. 'Niran Malaolu

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at the Induction and Investiture Ceremony of the Association of Applied Information Management Professionals (AIMP), Centre for Management Development (CMD), Shangisha, Lagos on February 6, 2016.

#### **Definition, Identification & Description**

# What is Information?



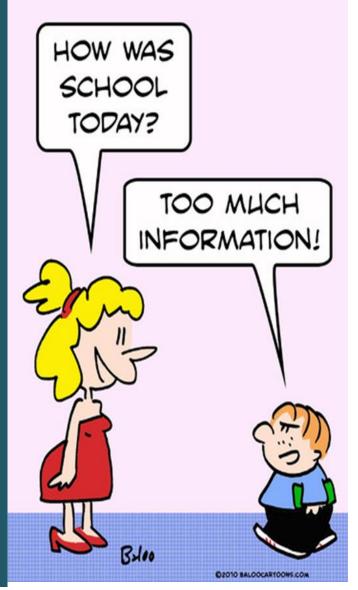
"I forgot to make a back-up copy of my brain, so everything I learned last semester was lost."  In literal etymological terms, information means to give form to something (Mortensen 2009).

In business terms, the word focuses on the ability to transmit knowledge by providing <u>form</u> to a <u>message</u> & by casting it into a profile or pattern for communication (sharing = The Press).

□Information: an everyday need.

## **Categorising Information**

- Definitions for information can be grouped roughly into *quantitative* and *qualitative* categories.
- The *qualitative* definitions focus on the criteria which add meaning to the message that is communicated.
- The *quantitative* definitions focus on measuring the quantity of information units or the strength of its transmission (Mortensen 2009).



#### What does Management mean?

PLANNING



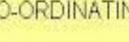
RGANIZIN



#### STAFFING

DIRECTING











 the process of dealing with or controlling things or people.

- Management is a liberal art, drawing freely from all the disciplines that help us to make sense of ourselves and our world (Margretta and Stone, 2002:3).
- Organisation and co-ordination of the activities of an enterprise in accordance with certain policies and in achievement of clearly defined objectives (Gulick and Urwick, 1937).
   POSDCORB (Gulick & Urwick, 1937)

### **Goal & Process of Management**

Management is the process of getting activities completed efficiently and effectively through the enterprise (Mortensen 2009).

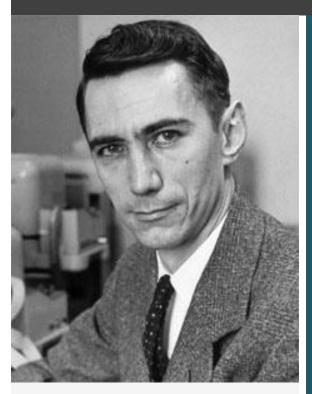
The goal (function) of management is to get the best return on enterprise resources by getting things done efficiently.

There are four basic pillars: *Plan*,
 *Organise*, *Direct*, & *Monitor*.



"I don't have time to write performance reviews, so I'll just criticize you in public from time to time."

#### **Theory of Information & Management**



-Claude Shannon Information theory is the branch of mathematics that describes how uncertainty should be quantified, manipulated and represented (Shannon & Webber 1949).

Information management is the collection and management of information from one or more sources and the distribution of that information to one or more audiences. This sometimes involves those who have a stake in, or a right to that information.

Davenport (1993) and McGee and Prusak (1993) posit that Information Management, as a process, must encompass the entire information value-chain:-

- ✓ Information needs
- ✓ Information acquisition
- ✓ Organisation & Storage of Information
- ✓ Distribution of Information
- ✓ Information use.

#### **Defining Information Management**

Old & New ways of managing information. **Protect critical value** information from misuse, theft, loss, or disclosure. Ensure compliance with statutory and regulatory requirements. Certify the accuracy, integrity, and reliability of information.



WHAT ROUTE ARE YOUR SECURITY GUARDS TAKING TO THE BANK TODAY ?

#### Media Reportage & the Nation

#### The Narratives of Nigeria...

• "...despite Nigeria's importance in the world there has been insufficient international coordinated will or action in engagement with the country. Issues are addressed piecemeal... patient and willing engagement is lacking. <u>A Nigeria that</u> does not function as it could or should is costly to its people and to the world.

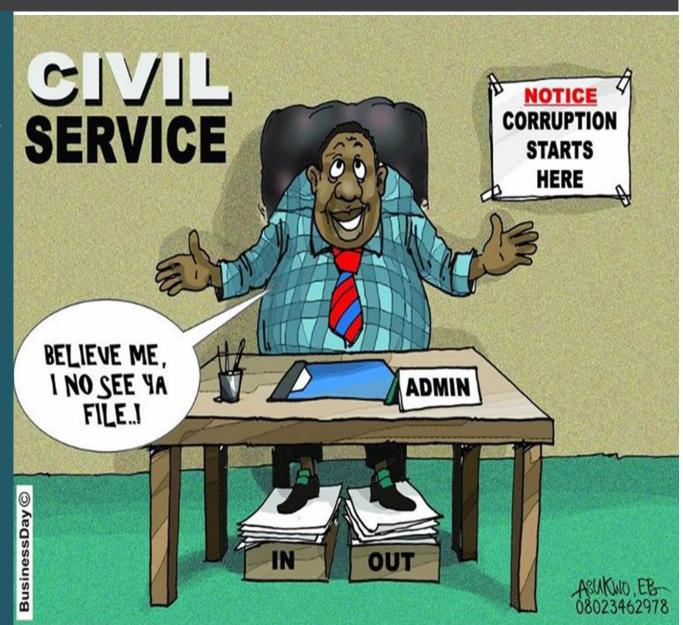
-British APPG Report (2009:5)

#### Why Nigeria does not function...

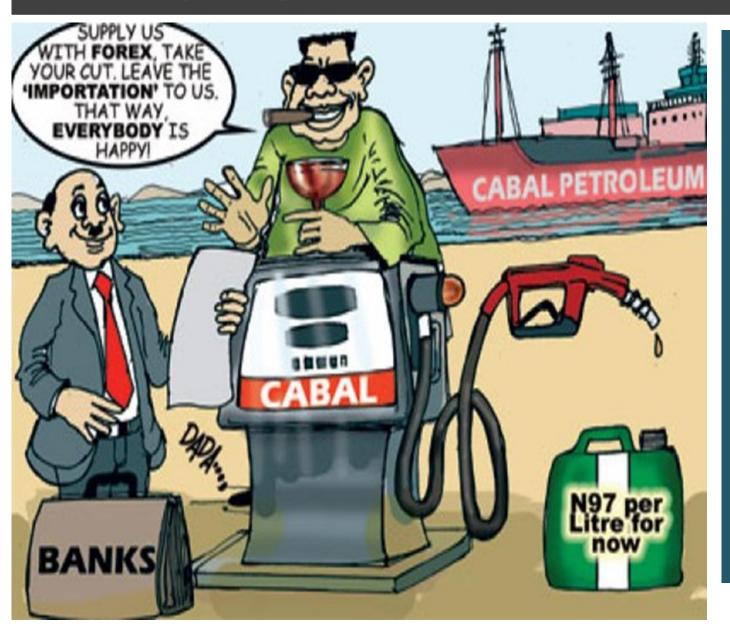
Corruption / Mismanagement

- Nepotism/Impunity
- Lack of credible information flow (Information Data Bank)
- Journalists phobia for numeracy or statistics

 Dependency on press releases (which celebrate the spins-doctor's narratives of event)



#### Why Nigeria does not function...



**Journalism &** Journalists do not seriously challenge corruption/mis -management in government / industry & corporate organisations (*i.e.* those named in this slide).

#### The Narratives of Nigeria...

The Daily Telegraph

[Nigeria is] a country much known for its kleptocratic tendencies"
 -The Times of London, (4/12/1998)

Nigeria, after all, is the Vatican of the international church of theft and fraud"
 *Daily Telegraph of London*, (7/12/2003)

#### Beyond Reportage & Press Releases...



- Budget Watch: critically examining budgets at all levels of government.
   Monitoring the Budget
  - Implementation
  - Process.
- Engaging with statistical analysis of Budget.
- Periodic Budget
  Appraisals.

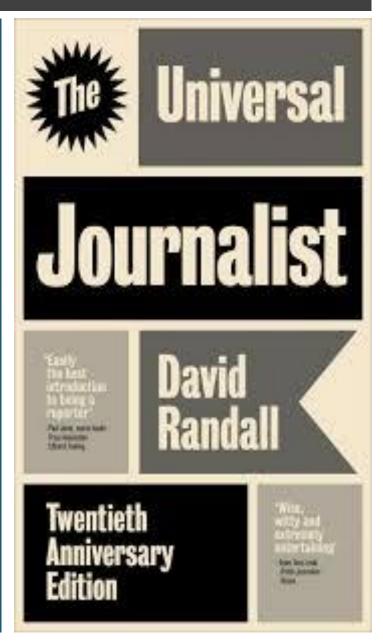
#### Beyond Reportage & Press Releases...

Knowledge gap: an age-long enmity between Journalists and Statistics

Statistics and Journalism are too often seen as foes

Randall (2000): Journalists suffering from a "blind spot" for numbers, tend to dismiss statistics altogether and quite a few see numeracy as "a kind of virus which, if caught, can damage the literary brain, leading to a permanent loss of vocabulary and shrivelling of sensitivity,"

Pilhofer (2014): "Journalism is one of the few professions that not only tolerates general innumeracy, but celebrates it,"



### The Challenge for AIMP

Embark on creation of Information Bank & engage in information/data analysis training.
 Engage with Journalists on statistical training

Provide statistical information for public consumption on social and economic issues.

 Engage with the media on reportage of budget monitoring, analysis and periodic budget appraisal.
 Provide information to the public especially on Budget & Budgeting process.

Help the media move beyond Press releases...

## The Challenge for AIMP

Doing the same thing over and over again and expecting different results.

Albert Einstein



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Margretta, J. and Stone, N, (2002). What management is: how it works and why it's everyone's business. New York: The Free press.

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Mortensen, K.P. (2009). The Legal Issues of Strategic Information Management. New York: NY. (<u>http://www.slideshare.net/kmortens/presentation-20090501-the-legal-issues-of-strategic-information-management.DOI: 03022016)</u>

Pilhofer, A. (2014). On data journalism, culture and going digital. Columbia Journalism School: Tow Center for Digital Journalism.

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### ...For Your Attention!

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**Any Question?**